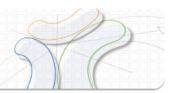


# ALPS ELECTRIC CO., LTD.





# Results for FY2009 3Q (9months total)



# Summary

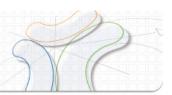
(Unit: Billions of JPY)

|   |                               | FY2008             |                   | FY2                | .009            |                    |                    |             |
|---|-------------------------------|--------------------|-------------------|--------------------|-----------------|--------------------|--------------------|-------------|
|   |                               | 1~3Q               | 1 Q               | 2 Q                | 3 Q             | 1~3Q               | Difference         | Difference  |
|   |                               | Results            | Results           | Results            | Results         | Results            | vs.'08 1-3Q        | vs.'09 2Q   |
|   | Electronic Components         | 248.4              | 60.4              | 75.7               | 71.6            | 207.9              | -40.4              | <b>-4.0</b> |
|   | (AUTO Division)               | (85.2)             | (23.7)            | (27.2)             | (30.3)          | (81.3)             | <i>-(3.8)</i>      | (3.1)       |
|   | (HM&I Division)               | (163.2)            | (36.7)            | (48.5)             | (41.3)          | (126.6)            | <del>-(36.5)</del> | -(7.2)      |
|   | Audio Equipment               | 161.6              | 35.4              | 39.7               | 43.4            | 118.6              | <b>-42.9</b>       | 3.7         |
|   | Logistics and Others          | 42.0               | 12.4              | 13.0               | 13.9            | 39.5               | -2.5               | 0.9         |
|   | Net Sales                     | 452.1              | 108.3             | 128.5              | 129.1           | 366.1              | -85.9              | 0.5         |
|   | Electronic Components         | -8.1               | <b>−5.1</b>       | 1.5                | 1.8             | -1.7               | 6.4                | 0.3         |
|   | Audio Equipment               | -2.9               | <b>-4.8</b>       | -0.8               | 2.4             | <b>−3.1</b>        | -0.2               | 3.3         |
|   | Logistics and Others          | 3.7                | 0.7               | 0.6                | 1.1             | 2.4                | -1.2               | 0.5         |
|   | Eliminations                  | 0.1                | 0.0               | 0.2                | 0.4             | 0.7                | 0.5                | 0.1         |
|   | Operating Income              | <b>-7.2</b> -1.6%  | -                 | 1.5 1.2%           | 5.8 4.5%        | <b>-1.6 -0.5%</b>  | 5.5                | 4.3         |
|   | Ordinary Income -7.2 -1.6% -9 |                    |                   | 0.0                | 6.0 4.7%        | <b>-3.3 -</b> 0.9% | 3.8                | 6.0         |
|   | Net Income                    | <b>-37.2 -8.2%</b> | <b>-8.4</b> -7.8% | <b>-1.1 -</b> 0.9% | <b>2.3</b> 1.8% | <b>-7.2 -2.0%</b>  | 29.9               | 3.4         |
| F | JPY/USD 102.84                |                    | 97.32             | 93.65              | 89.72           | 93.56              | -9.28              | -3.93       |
| X | JPY/EUR 150.70                |                    | 132.57            | 133.74             | 132.68          | 133.00             | -17.70             | -1.06       |

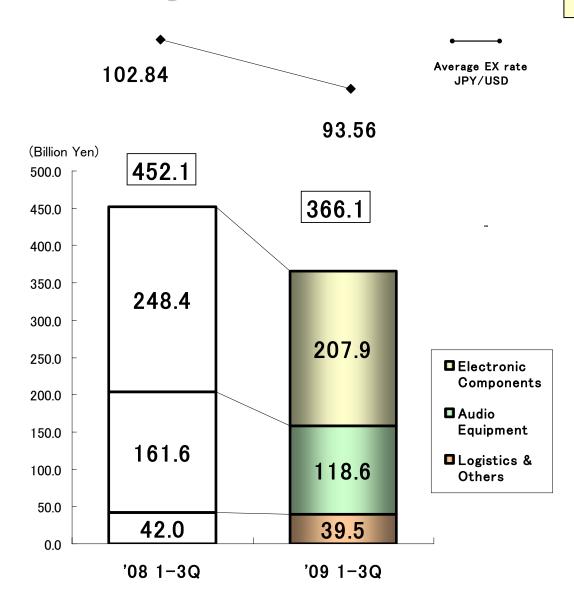
Note: FY2008 1-3Q results by Divisions in Electronic Components have approximated.



# Results for FY2009 3Q (9months total)



## Change in Consolidated Sales



### Change – 85.9 Billion Yen

#### **♦**Effect of exchange rate

- 27.2 Billion Yen
  - Depreciation of USD against JPY
    - 8.5 Billion Yen
  - Depreciation of EUR against JPY
    - 6.8 Billion Yen
  - Other currencies

-11.9 Billion Yen

- **♦**Excluding exchange rate effect
- 58.6 Billion Yen
  - Decrease in sales of Electronic

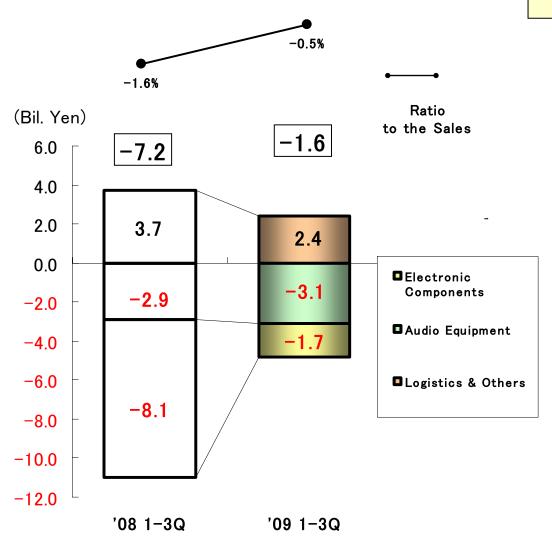
Components - 20.4 Billion Yen

- Decrease in sales of Audio Equipment
  - 35.7 Billion Yen
- Decrease in Sales of Logistics and others
  - 2.5 Billion Yen

# Results for FY2009 3Q (9months total)



# Change in Operating Income



### Change + 5.5 Billion Yen

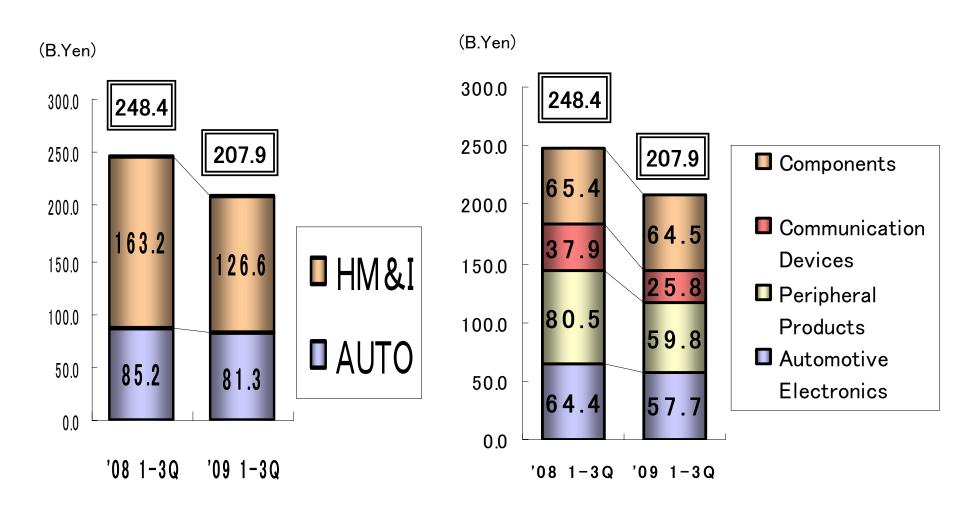
- **♦**Effect of exchange rate
- 6.5 Billion Yen
  - Depreciation of USD against JPY
    - 2.3 Billion Yen
  - Depreciation of EUR against JPY
    - 3.1 Billion Yen
  - Other Currencies 1.1 Billion Yen
- **♦**Excluding exchange rate effect
- + 12.0 Billion Yen
  - Decrease in Logistics & Others
    - 1.2 Billion Yen
  - Decrease in Audio Equipment
    - + 2.2 Billion Yen
  - Decrease in Electronic Components
    - +10.5 Billion Yen

(Note) Data shown is before elimination of consolidated accounts.



# Results for FY2009 3Q (9months total) Overview of Electronic Components Segment

### Breakdown of Sales



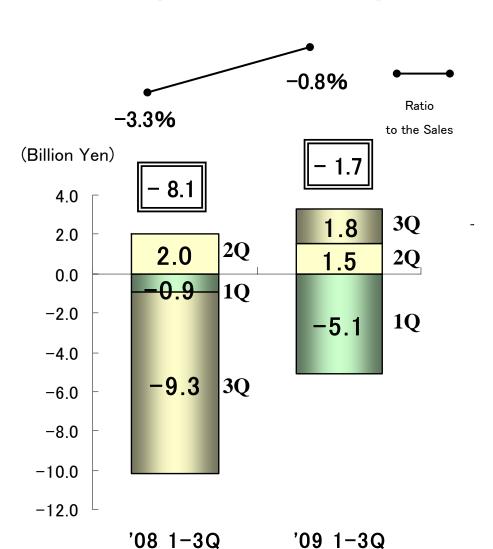
Note: FY2008 1-3Q results for Divisions in Electronic Components have approximated.



# Results for FY2009 3Q (9months total) Overview of Electronic Components Segment







#### **♦**Effect of exchange rate

- 4.1 Billion Yen
  - Depreciation of USD against JPY
    - 1.9 Billion Yen
  - Depreciation of EUR against JPY
    - 1.1 Billion Yen
  - Other Currencies 1.1 Billion Yen
- **♦**Excluding exchange rate effect
- + 10.5 Billion Yen
  - Decrease in Net Sales
    - 12.0 Billion Yen
- Decrease in fixed cost by Immediate Profit Recovery Plan and Structural Reforms Measures.

+ 22.5 Billion Yen



### Forecast of FY2009



# Summary

(Unit: Billions of JPY)

|                       | FY2008              |                   | FY2      | 009                | ,                  | FY2009            |
|-----------------------|---------------------|-------------------|----------|--------------------|--------------------|-------------------|
|                       |                     | 1 H               | 3 Q      | 4 Q                |                    | Difference        |
|                       | Results             | Results           | Results  | Forecast           | Forcast            | vs.'08            |
| Electronic Components | 291.9               | 136.2             | 71.6     | 62.0               | 270.0              | <b>-21.9</b>      |
| (AUTO Division)       | (114.0)             | (50.9)            | (30.3)   | (28.6)             | (110.0)            | <del>-(4.0)</del> |
| (HM&I Division)       | (177.9)             | (85.2)            | (41.3)   | (33.3)             | (160.0)            | <i>-(17.9)</i>    |
| Audio Equipment       | 193.2               | 75.2              | 43.4     | 39.3               | 158.0              | <b>-35.2</b>      |
| Logistics and Others  | 53.7                | 25.5              | 13.9     | 12.4               | 52.0               | -1.7              |
| Net Sales             | 538.9               | 236.9             | 129.1    | 113.8              | 480.0              | <b>-58.9</b>      |
| Electronic Components | -20.0               | -3.5              | 1.8      | 1.7                | 0.0                | 20.0              |
| Audio Equipment       | -10.6               | <b>-5.6</b>       | 2.4      | 1.1                | <b>-2.0</b>        | 8.6               |
| Logistics and Others  | 3.9                 | 1.3               | 1.1      | 0.7                | 3.2                | -0.7              |
| Eliminations          | 0.2                 | 0.3               | 0.4      | <b>-0.4</b>        | 0.3                | 0.1               |
| Operating Income      | <b>-26.5 -4.9%</b>  | <b>−7.6</b> −3.2% | 5.8 4.5% | 3.1 2.7%           | 1.5 0.3%           | 28.0              |
| Ordinary Income       | <b>-23.3 -4.3%</b>  | <b>-9.4 -4.0%</b> | 6.0 4.7% | 0.3 0.3%           | <b>-3.0 -</b> 0.6% | 20.3              |
| Net Income            | <b>-70.0 -13.0%</b> | <b>-9.6 -4.1%</b> | 2.3 1.8% | <b>-0.2 -0.2</b> % | <b>−7.5</b> −1.6%  | 62.5              |
| F JPY/USD             | 100.54              | 95.49             | 89.72    | 87.09              | 91.94              | -8.60             |
| X JPY/EUR             | 143.48              | 133.16            | 132.68   | 130.09             | 132.27             | -11.21            |

(Note) 1. FY2008 results for Divisions in Electronic Components have approximated.

2. Investments (Round brackets are fluctuation from the original plan)

|                   | Consolidated  | Elec. Components | Audio Equip. | Log. & others |
|-------------------|---------------|------------------|--------------|---------------|
| < Cap-Ex >        | 24.5 Billions | 18.0 Billions    | 4.3 Billions | 2.1 Billions  |
|                   | (-0.9)        | ( 2.0)           | (-)          | (-2.9)        |
| < Depreciations > | 21.3 Billions | 11.1 Billions    | 8.2 Billions | 2.0 Billions  |
|                   | (-)           | (0.2)            | (-)          | (-0.2)        |

**\*\*Forecast of R&D is on schedule.** 

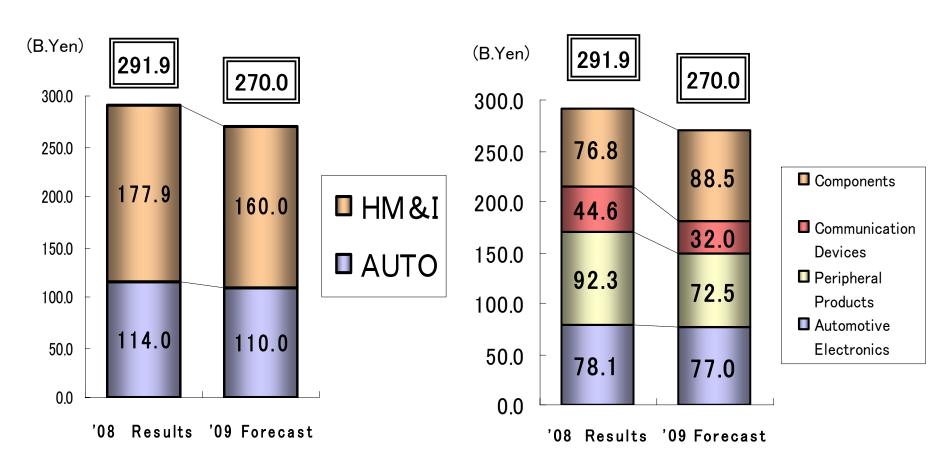
# ALPS

# Forecast of FY2009

# **Overview of Electronic Components Segment**

Breakdown of Sales

Decrease in gaming related devices to the original plan, but increase in automotive related products and component products.

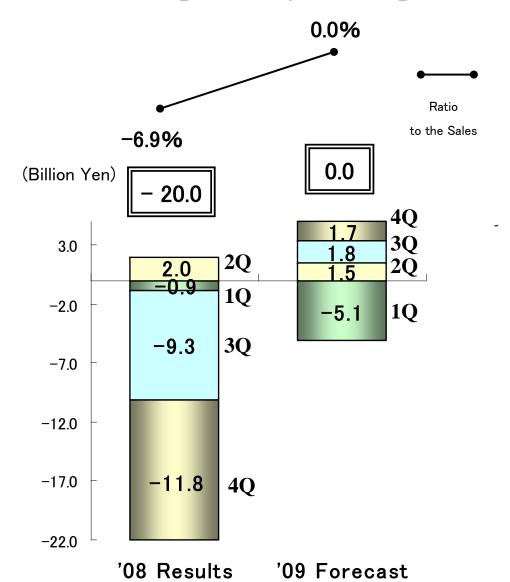


Note: FY2008 results for Divisions in Electronic Components have approximated.



# Forecast of FY2009 Overview of Electronic Components Segment

## Change in Operating Income



#### Change + 20.0 Billion Yen

#### **♦**Effect of exchange rate

- 4.0 Billion Yen
  - Depreciation of USD against JPY
    - 2.1 Billion Yen
  - Depreciation of EUR against JPY
    - 0.9 Billion Yen
  - Depreciation of other currencies
  - against JPY
- 1.0 Billion Yen
- **♦** Excluding exchange rate effect
- + 24.0 Billion Yen
  - Decrease in Net Sales
    - 4.5 Billion Yen
- Decrease in fixed cost by Immediate Profit Recovery Plan and Structural Reforms Measures.

+ 28.5 Billion Yen



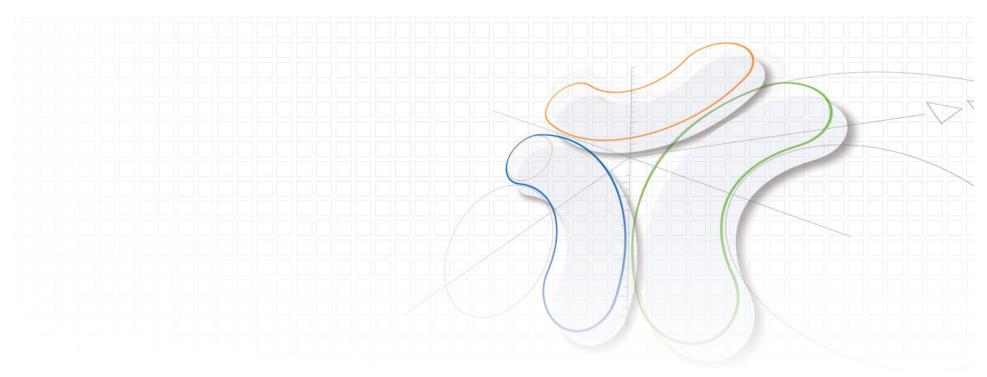
## (Reference) Effect of Fluctuation of Exchange Rates



## Amount Affected to Sales and Operating Income Per ¥1

- < Consolidation Base >
  - Sales:
    - 0.14 Billion Yen/month against USD
    - 0.04 Billion Yen/month against EUR
  - Operating Income:
    - 0.03 Billion Yen/month against USD
    - 0.02 Billion Yen/month against EUR
- < Electronic Components Segment >
  - Sales:
    - 0.10 Billion Yen/month against USD
    - 0.02 Billion Yen/month against EUR
  - Operating Income:
    - 0.02 Billion Yen/month against USD
    - 0.007 Billion Yen/month against EUR

(Note) Based on the results of FY2009 3Q (9 months total)



# **End**

The contents included in this presentation are based on currently available information. To the extent that statements in this presentation do not relate to historical or current facts, they constitute forward-looking statements based on current assumptions and beliefs. Alps Electric cannot guarantee the outcome of these forward-looking statements. Finally, the information in this presentation is not subject to inspection by certified public accountants.

#### Consolidated financial results FY2009 3Q (End 2010/03)

# **Basic Datas**

9th Feb., 2010

Alps Electric Co., Ltd.

1. Outline (Unit: 100 million Yen)

|                  |        |       | FY2008 |      |        | FY2009 |        |        |           |       |
|------------------|--------|-------|--------|------|--------|--------|--------|--------|-----------|-------|
|                  | 1 Q    | 2 Q   | 3 Q    | 4 Q  | Total  | 1 Q    | 2 Q    | 3 Q    | 4 Q (Est) | Total |
| Net Sales        | 1, 597 | 1,720 | 1, 203 | 868  | 5, 389 | 1,083  | 1, 285 | 1, 291 | 1, 138    | 4,800 |
| Domestic         | 408    | 416   | 433    | 288  | 1, 546 | 321    | 390    | 359    | -         | -     |
| Overseas         | 1, 189 | 1,303 | 769    | 580  | 3, 843 | 762    | 895    | 931    | -         | _     |
| Operating Income | 8      | 39    | -119   | -192 | -265   | -91    | 15     | 58     | 31        | 15    |
| Ordinary Income  | 42     | 31    | -146   | -160 | -233   | -94    | 0      | 60     | 3         | -30   |
| Net Income       | 6      | 2     | -380   | -328 | -700   | -84    | -11    | 23     | -2        | -75   |

2. Net Sales (by segments) (Unit: 100 million Yen)

|                        |        |       | FY2008 |     |        |       |        | FY2009 |           |        |
|------------------------|--------|-------|--------|-----|--------|-------|--------|--------|-----------|--------|
|                        | 1 Q    | 2 Q   | 3 Q    | 4 Q | Total  | 1 Q   | 2 Q    | 3 Q    | 4 Q (Est) | Total  |
| Electronic Components  | 832    | 983   | 668    | 435 | 2, 919 | 604   | 757    | 716    | 620       | 2, 700 |
| AUTO                   | -      | -     | -      | -   | -      | 237   | 272    | 303    | 286       | 1, 100 |
| HM&I                   | -      | _     | _      | _   | _      | 367   | 485    | 413    | 334       | 1,600  |
| Components             | 235    | 253   | 164    | 114 | 768    | (184) | (228)  | (233)  | (239)     | (885)  |
| Communications         | 125    | 150   | 103    | 67  | 446    | (83)  | (92)   | (82)   | (61)      | (320)  |
| Peripheral products    | 217    | 355   | 232    | 117 | 923    | (164) | (246)  | (186)  | (126)     | (725)  |
| Automotive electronics | 254    | 223   | 167    | 136 | 781    | (172) | (190)  | (214)  | (192)     | (770)  |
| Audio equipment        | 623    | 598   | 394    | 316 | 1, 932 | 354   | 397    | 434    | 393       | 1, 580 |
| Logistics and others   | 141    | 138   | 140    | 116 | 537    | 173   | 187    | 202    | 185       | 749    |
| Eliminations           | -      | _     | =      | _   | -      | -49   | -56    | -62    | -60       | -229   |
| Total                  | 1, 597 | 1,720 | 1, 203 | 868 | 5, 389 | 1,083 | 1, 285 | 1, 291 | 1, 138    | 4, 800 |

(Ref.) We changed the segment informations in Electronic Components Segment from FY2009.

3. Operating Income (Unit: 100 million Yen)

| · operating income    |     |        |      |      |       |     |        | (0111 | O I IOO MII | 11011 1011) |  |  |
|-----------------------|-----|--------|------|------|-------|-----|--------|-------|-------------|-------------|--|--|
|                       |     | FY2008 |      |      |       |     | FY2009 |       |             |             |  |  |
|                       | 1 Q | 2 Q    | 3 Q  | 4 Q  | Total | 1 Q | 2 Q    | 3 Q   | 4 Q (Est)   | Total       |  |  |
| Electronic Components | -9  | 20     | -93  | -118 | -200  | -51 | 15     | 18    | 17          | 0           |  |  |
| Audio equipment       | 3   | 6      | -39  | -77  | -106  | -48 | -8     | 24    | 11          | -20         |  |  |
| Logistics and others  | 13  | 11     | 12   | 2    | 39    | 7   | 6      | 11    | 7           | 32          |  |  |
| Eliminations          | 0   | 0      | 0    | 0    | 2     | 0   | 2      | 4     | -4          | 3           |  |  |
| Total                 | 8   | 39     | -119 | -192 | -265  | -91 | 15     | 58    | 31          | 15          |  |  |

4. Capital Expenditures (Unit: 100 million Yen)

|                       |     |     | FY2008 |     |       | FY2009 |     |     |           |       |  |
|-----------------------|-----|-----|--------|-----|-------|--------|-----|-----|-----------|-------|--|
|                       | 1 Q | 2 Q | 3 Q    | 4 Q | Total | 1 Q    | 2 Q | 3 Q | 4 Q (Est) | Total |  |
| Electronic Components | 103 | 89  | 39     | 62  | 294   | 62     | 57  | 42  | 18        | 180   |  |
| Audio equipment       | 31  | 29  | 22     | 18  | 101   | 13     | 10  | 6   | 13        | 43    |  |
| Logistics and others  | 8   | 7   | 5      | 9   | 30    | 4      | 4   | 5   | 6         | 21    |  |
| Eliminations          | - 0 | 0   | - 0    | -2  | -3    | -1     | -4  | - 0 | -         | -     |  |
| Total                 | 142 | 125 | 66     | 87  | 422   | 79     | 68  | 53  | 38        | 245   |  |

(Ref.) Estimate booked on the basis of order forecast including lease.

| 5. Depreciation Expenses |     |     |        |     |       |        |     | (Uni | t:100 mil | lion Yen) |
|--------------------------|-----|-----|--------|-----|-------|--------|-----|------|-----------|-----------|
|                          |     |     | FY2008 |     |       | FY2009 |     |      |           |           |
|                          | 1 Q | 2 Q | 3 Q    | 4 Q | Total | 1 Q    | 2 Q | 3 Q  | 4 Q (Est) | Total     |
| Electronic Components    | 47  | 49  | 36     | 39  | 172   | 30     | 25  | 27   | 27        | 111       |
| Audio equipment          | 27  | 25  | 25     | 24  | 103   | 21     | 21  | 20   | 18        | 82        |
| Logistics and others     | 6   | 6   | 6      | 3   | 24    | 5      | 5   | 6    | 2         | 20        |
| Eliminations             | - 0 | 0   | Λ      | Λ   | Λ     | Λ      | _1  | -9   | _         | _         |

6. R & D Expenses (Unit: 100 million Yen)

|                       |     |     | FY2008 |     |       | FY2009 |     |     |           |       |  |
|-----------------------|-----|-----|--------|-----|-------|--------|-----|-----|-----------|-------|--|
|                       | 1 Q | 2 Q | 3 Q    | 4 Q | Total | 1 Q    | 2 Q | 3 Q | 4 Q (Est) | Total |  |
| Electronic Components | 35  | 39  | 32     | 30  | 138   | 29     | 23  | 21  | 15        | 89    |  |
| Audio equipment       | 70  | 71  | 76     | 63  | 282   | 62     | 57  | 49  | 53        | 222   |  |
| Logistics and others  | 0   | 0   | 0      | 0   | 0     | 0      | 0   | 0   | 0         | 0     |  |
| Total                 | 106 | 111 | 109    | 94  | 421   | 92     | 81  | 71  | 68        | 313   |  |

7. Inventories (Unit: 100 million Yen)

|                       | 2008/6 | 2008/9 | 2008/12 | 2009/3 | / | 2009/6 | 2009/9 | 2009/12 |
|-----------------------|--------|--------|---------|--------|---|--------|--------|---------|
| Electronic Components | 453    | 435    | 378     | 323    |   | 315    | 313    | 328     |
| Audio equipment       | 299    | 296    | 287     | 190    |   | 209    | 190    | 205     |
| Logistics and others  | 7      | 8      | 9       | 7      |   | 8      | 6      | 6       |
| Eliminations          | -      | -      | - 0     | - 0    |   | - 0    | - 0    | - 0     |
| Total                 | 760    | 741    | 675     | 520    | / | 533    | 510    | 539     |

| 8 | . Employees           |         |         |         |         |         | (Unit:  | Person) |
|---|-----------------------|---------|---------|---------|---------|---------|---------|---------|
|   |                       | 2008/6  | 2008/9  | 2008/12 | 2009/3  | 2009/6  | 2009/9  | 2009/12 |
|   | Electronic Components | 23, 277 | 23, 904 | 22, 465 | 21, 182 | 21, 274 | 21, 121 | 20, 703 |
|   | Audio equipment       | 12,660  | 12, 455 | 12, 132 | 11, 573 | 10, 347 | 10,621  | 10, 506 |
|   | Logistics and others  | 4, 594  | 4,740   | 4, 881  | 4,901   | 4,941   | 4, 917  | 4, 953  |
|   | Total                 | 40, 531 | 41,099  | 39, 478 | 37,656  | 36, 562 | 36, 659 | 36, 162 |

(Non Consolidated) 5,920 (Ref.) All figures exclude temporary employees.